X QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the quarterly period ended December 30, 1995
OR
TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the transition period from $\qquad$ to $\qquad$
0-10909
Corniche Group Incorporated

| (Exact name of registrant as specified in its charter) <br> Delaware <br> (State or other jurisdiction of <br> incorporation or organization) <br> Wayne Interchange Plaza I, 145 Route 46 West, Wayne, New Jersey 07974 <br> (Address of principal executive offices) <br> (Zip Code) <br> (201) $785-3338$ |
| :--- |

(Registrant's telephone number, including area code)
(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes $X$ No _

APPLICABLE ONLY TO ISSUERS INVOLVED IN BANKRUPTCY
PROCEEDINGS DURING THE PRECEDING FIVE YEARS:
Indicate by check mark whether the registrant has filed all documents and reports required to be filed by Sections 12, 13 or 15(d) of the Securities Exchange Act of 1934 subsequent to the distribution of securities under a plan confirmed by a court. Yes

APPLICABLE ONLY TO CORPORATE ISSUERS:
Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

Common Stock, par value $\$ .10$ per share
Outstanding as of February 28, 1996 $2,405,357$ shares

CORNICHE GROUP INCORPORATED AND SUBSIDIARY

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ASSETS

| December 30, | March 25, | Proforma |
| :---: | :---: | :---: |
| 1995 | 1995 | March 25, |
| (unaudited) | (audited) | 1995 |

Current assets:


Other assets:
Property and equipment-at
cost, net $1,232 \quad 1,356,548 \quad 0$

Intangible assets-at cost, net $0 \quad 0 \quad 1,206,495 \quad 0$
Investment in and advances
to UK subsidiary
Total assets

See accompanying notes.
CORNICHE GROUP INCORPORATED AND SUBSIDIARY
Consolidated Balance Sheet
LIABILITIES AND STOCKHOLDERS' (DEFICIENCY) EQUITY
December 30
1995
(unaudited)
March 25,
1995
(audited)

Proforma March 25, 1995

Current liabilities:

| Notes payable | $\$ 11,679$ |
| :--- | ---: |
| Note payable on debt compromise | 77,630 |
| Trade accounts payable | 325,646 |
| Current portion of long-term debt | 0 |
| Dividends payable - preferred stock | 72,897 |
| Accrued liabilities | 335,820 |
| Deferred income | 0 |
| Payroll and sales tax payable | 0 |
| Total current liabilities | $\$ 823,672$ |

Long-term liabilities:
Long-term debt
0
Deferred income
Deferred credit
Total liabilities 823,672
Cumulative redeemable preference shares
and Class B Ordinary Shares
0
Stockholders' (deficiency) equity:
7\% cumulative convertible preferred
stock authorized and issued 1,000,000
shares, and outstanding 946,069
shares
946, 069
946, 069
946, 069
Common stock, \$0.10 par value,
authorized- 30,000,000 shares,
issued 2,623,457 (December 30, 1995)
and $2,119,857$ (March 25, 1995)
262, 345

| $\$ 2,521,452$ | $\$$ | 16,292 |
| ---: | ---: | ---: |
| 0 |  | 0 |
| $4,065,439$ | 55,366 |  |
| 415,177 | 0 |  |
| 21,954 | 21,954 |  |
| $1,512,873$ | 555,874 |  |
| 23,570 |  | 0 |
| 562,200 | 0 |  |
| $9,122,665$ | $\$ 649,486$ |  |
|  |  | 0 |
| $3,323,565$ |  | 0 |
| 57,159 |  | 0 |
| 37,998 |  | 0 |
| $3,418,722$ |  | 049,486 |
| $12,541,387$ |  |  |
|  |  | 0 |

Additional paid-in capital
793,976
(Accumulated deficit) retained earnings

Cumulative translation adjustment
Treasury stock - at cost, 218,100 shares.
Total stockholders'(deficiency) equity

| $(2,191,058)$ | $(3,827,879)$ | $(869,986)$ |
| :---: | :---: | :---: |
| ( 188,668) | $(2,669,825)$ | 288, 068 |
| 0 | $(4,630)$ | 0 |
| $(204,710)$ | $(204,710)$ | 204,710 |
| $(393,378)$ | $(2,879,165)$ | 83,358 |
| ' |  |  |



See accompanying notes.

CORNICHE GROUP INCORPORATED AND SUBSIDIARY Consolidated Statement of Cash Flows (UNAUDITED)

| --------40 Weeks Ended -------- |  |
| :---: | :---: |
| December 30, |  |
| 1995 | December 31, |
| 1994 |  |

Cash flows from operations: Net loss income from continuing $\$(397,783)$ operations

| Adjustments to reconcile net (loss) |  |  |
| :---: | :---: | :---: |
| from continuing operations to net |  |  |
|  |  |  |
| Depreciation | 1,652 | 0 |
| Loss on sale of assets | 3,042 | 0 |
| Changes in assets and liabilities, |  |  |
| Increase in prepaid expenses | $(142,785)$ | 0 |
| Increase in other receivables | $(67,646)$ | 0 |
| Increase in account payable | 270,280 | 0 |
| Decrease in accrued liabilities | $(170,054)$ | 0 |
| Decrease in notes payable | $(4,613)$ | 0 |
| Increase in dividends payable | 50,943 | 0 |
| Net cash used in continuing operations | $(456,964)$ | 0 |
| Net cash used in discontinued operations | $(331,336)$ | 0 |
| Net cash used in operating activities and |  |  |
| carried forward | \$ $(788,300)$ | \$ 0 |


|  | $\begin{gathered} \text { December } 30, \\ 1995 \end{gathered}$ |  | $\begin{gathered} \text { December } 31, \\ 1994 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| Net cash used in operating activities and brought forward | \$ | $(788,300)$ | \$ | 0 |
| Cash flows from investing activities: Payments to acquired fixed assets Proceeds from sale of assets |  | $\begin{gathered} (8,926) \\ 3,000 \end{gathered}$ |  | 0 0 |
| Net cash used in investing activities |  | $(5,926)$ |  | 0 |
| Cash flows from financing activities Issue of common stock for cash |  | 794,336 |  | 0 |
| Net cash provided by financing |  | 794,336 |  | 0 |
| Net increase in cash |  | 110 |  | 0 |
| Cash at beginning of period |  | 100 |  | 0 |
| Cash at end of period |  | 210 |  | 0 |

See accompanying notes.

CORNICHE GROUP INCORPORATED AND SUBSIDIARY
NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS

Note 1 - The Company
Corniche Group Incorporated (hereinafter referred to as the "Company" or "CGI") as a result of a reverse acquisition with Corniche Distribution Limited and its Subsidiaries ("Corniche") (see "Reverse Acquisition" below), has been engaged in the retail sale and wholesale distribution of stationery products and related office products including office furniture in the United Kingdom. The operating subsidiaries of Corniche are Chessbourne International Limited ("Chessbourne"), The Stationery Company Limited ("TSCL"), and Kassel Limited ("Kassel").


#### Abstract

Corniche experienced large operating losses and net cash outflows from operating activities in fiscal 1995 and in the forty weeks to December 30, 1995 resulting in a significant reduction in working capital during that period. The Company has been unsuccessful in seeking interim financing to resolve its liquidity problems. Additionally, the Company has not been able to convert a significant portion of its bank debt to equity. As a result receivers were appointed to Corniche's subsidiaries, Chessbourne and TSCL on February 7, 1996 by their primary bankers and secured lender, Bank of Scotland and it is anticipated that Corniche will be placed in receivership on February 28, 1996. (See Notes 2 \& 3)


Note 2 - Basis of Presentation
The accompanying unaudited consolidated financial statements have been prepared in accordance with generally accepted accounting principles for interim financial information and with the instructions for Form $10-\mathrm{Q}$ and Article 10 of Regulation $\mathrm{S}-\mathrm{X}$. Accordingly, they do not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. In the opinion of management, the statements contain all adjustments (consisting only of normal recurring accruals) necessary to present fairly the financial position as of December 30, 1995, and the results of operations and cash flows for forty weeks ended December 30, 1995 and December 31, 1994. The results of operations for the forty weeks ended December 30, 1995 are not necessarily indicative of the results to be expected for the full year.

The March 25, 1995 Consolidated Balance Sheet has been derived from the audited financial statements at that date included in the Company's annual report on Form 10-K. These unaudited consolidated financial statements should be read in conjunction with the financial statements and notes thereto included in the Company's 1995 annual report on Form 10-K.

On March 2, 1995, the stockholders of Corniche exchanged all of their common stock for $1,097,250$ shares of CGI. Since the former stockholders' of Corniche owned a majority of the outstanding stock
of CGI after the acquisition, such purchase transaction was accounted for as a reverse acquisition. The acquired company (Corniche) is deemed to have acquired the acquiring company (CGI). Accordingly CGI changed its fiscal year to the last Saturday in March of each year in order to conform to the fiscal year of its operating subsidiary. Historical stockholders' equity of Corniche has been retroactively restated to give effect to the recapitalization. The historical financial statements prior to March 2, 1995 are those of Corniche.

The accompanying consolidated financial statements have been prepared assuming that the Company will continue as a going concern. Significant losses were incurred during the forty weeks to December 30, 1995, and in the fiscal year ended March 25, 1995, resulting in a working capital and a stockholders' deficiency as of December 30, 1995 and March 25, 1995. Management of Corniche had taken several steps to reduce the amount of cash used by operations, including relocation of its corporate facilities and reducing staffing levels and other operating expenses. However a receivership proceeding involving the operating subsidiaries of the Company was commenced on February 7, 1996 and it is anticipated that the UK holding company, Corniche Distribution Limited, will be placed in receivership on February 28, 1996. The receivership will result in the loss of all of the Company's operations and operating assets and will eliminate most liabilities. Accordingly the operating activitivies of the UK subsidiaries have been classified as a discontinued operation and the excess of the UK subsidiary's cumulative losses over the Company's investment is included in the income statement for the twelve and forty weeks to December 30, 1995. In addition, the UK subsidiaries have been removed from the balance sheet as of December 30, 1995 and the audited balance sheet as of March 25, 1995 has been restated on a proforma basis to reflect the removal of the UK subsidiaries as of that date. This significantly reduces the Company's stockholder equity deficiency. The adjustments necessary to eliminate the UK subsidiaries are set out in Note 3. The Company's ability to continue as a going concern may depend on its ability to obtain outside financing sufficent to support it pending completion of a contemplated acquisition and its ability to obtain financing and consummate the acquisition. There can be no assurance given that the Company will obtain such short-term or long-term outside financing or complete the pending acquisition.

Effective October 1, 1995 the Company declared a one-for-ten reverse stock split and all numbers of shares and share values stated herein reflect such reverse split unless otherwise noted.

Note 3 - Subsequent Event
Receivers were appointed to Chessbourne and TSCL on February 7, 1996 and are anticipated to be appointed to Corniche on February 28, 1996. Proforma financial statements reflecting the impact of these receiverships and the adjustments necessary to eliminate these companies from the balance sheet are as follows:

PROFORMA BALANCE SHEET

| Consolidated | Elimination | Proforma |
| :---: | :---: | :---: |
| December 30, | of Subsidiary | December 30, |
| 1995 |  | 1995 |

ASSETS
Current assets:

## Cash

Accounts receivable
Allowances for doubtful accounts
Notes receivable
Inventory
Prepaid expenses
Other Receivables
Total current assets
Other assets:
Property and equipment-at cost, net 1,781,126
Intangible assets-at cost, net
Total assets
8,038,784

2, 026, 387
Notes payable
Note payable of debt compromise
Trade accounts payable
Current portion of long-term debt
Dividends payable
Accrued liabilities
Deferred income
Payroll and sales tax payable
\$ 45,433 679,297 $(34,146)$ 200, 000
2,120,367
1,372,141
86, 067
4,469,159

1,788,499

## LABILITIES

Current liabilities:

Payroll and sales tax payable
4,792,996

| $\$ 45,223$ | $\$$ | 210 |
| :---: | ---: | ---: |
| 679,297 | 0 |  |
| $(34,146)$ | 0 |  |
| 0 |  | 200,000 |
| $2,120,367$ |  | 0 |
| $1,229,356$ |  | 142,785 |
| 0 |  | 86,067 |
| $4,040,097$ |  | 429,062 |

1,779,894
1,232
1,788, 499
\$ 430, 294
\$ 7,608,490 , ======

| $2,014,708$ | 11,679 |
| ---: | ---: |
| $(77,630)$ | 77,630 |
| $4,467,350$ | 325,646 |
| 700,476 | 0 |
| 0 | 72,897 |
| $1,245,677$ | 335,820 |
| 69,067 | 0 |
| 994,342 | 0 |


| Long-term debt | $3,358,962$ |
| :--- | ---: |
| Deferred income | 212,108 |
| Deferred credit | 33,805 |
| Total long-term liabilities | $3,504,875$ |
| Total liabilities | $13,742,537$ |


| $3,258,962$ | 0 |
| ---: | ---: |
| 212,108 | 0 |
| 33,805 | 0 |
| $3,504,875$ | 0 |
| $12,918,865$ | 823,672 |

Cumulative redeemable preference
shares and Class B Ordinary Shares 156,261
Commitments and contingencies (Note 11)
Stockholders' (deficiency) equity:
7\% cumulative convertible preferred
stock authorized and issued 1,000,000
shares, and outstanding 946,069
shares 946,069
Common stock, \$0.10 par value,
authorized- 30,000,000 shares,
issued 2,623,457 (December 30, 1995)
and 2,110,857 (March 25, 1995) 202, 345
Additional paid-in capital 793,976
(Accumulated deficit) retained earnings
$(7,754,330$
$(5,751,940$
96,636
Cumulative translation adjustment
Treasury stock - at cost, 218,100 shares.
(204, 710)

| 0 | 946,069 |
| ---: | ---: |
|  |  |
| 0 | 262,345 |
| 0 | 793,976 |
| $(5,563,272)$ | $(2,191,058)$ |
| $(5,563,272)$ | $(188,668)$ |
| 96,636 | 0 |
| 0 | $(204,710)$ |

```
Total stockholders' (deficiency) equity \((5,860,014)\)
```

$(5,466,636)$
$(393,378)$
Total liabilities and stockholders' (deficiency) equity \$ 8,038,784
\$ 7,608,490
\$ 430, 294

## CONSOLIDATED STATEMENT OF OPERATIONS

The "Consolidated Statements of Operations" for the twelve and forty weeks ended December 30, 1995 and for the corresponding periods in 1994 were as follows before the impact of the receivership proceedings involving the UK operating subsidiaries.

|  | $\begin{gathered} 12 \text { We } \\ 12 / 30 / 95 \end{gathered}$ | $\begin{aligned} & \text { Ended } \\ & 12 / 31 / 94 \end{aligned}$ |  | 40 Weeks 12/30/95 |  | $\begin{aligned} & \text { ed } \\ & 12 / 31 / 94 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Sales | 3,141,628 | 5,612,330 | \$ | 12,370,716 |  | 16,311,552 |
| Cost of Sales | $(1,786,921)$ | $(3,693,511)$ |  | $(8,554,569)$ |  | $(11,667,351)$ |
| Gross Profit | 1,354,707 | 1,918,819 |  | 3,816,147 |  | 4,644,201 |
| $\begin{aligned} & \text { Selling, general \& } \\ & \text { 0admin.exps } \end{aligned}$ | (1,960, 863 ) | $(2,001,600)$ |  | $(7,086,773)$ |  | $(5,527,519)$ |
| Operating Loss | $(606,156)$ | $(82,781)$ |  | $(3,270,626)$ |  | $(883,318)$ |
| (Loss) gain on sale of equipment | 1,122 | 42 |  | $(6,563)$ |  | 1,308 |
| Interest expense, net | $(151,676)$ | $(146,057)$ |  | $(501,683)$ |  | $(391,178)$ |
| Net Loss before preferred stock dividend | $(756,710)$ | $(228,796)$ |  | $(3,778,872)$ |  | $(1,273,188)$ |
| Preferred stock dividend | $(15,283)$ | ( - ) |  | $(50,943)$ |  | ( - ) |
| Net Loss | \$ (771,993) | \$ $(228,796)$ | \$ | $(3,829,815)$ |  | $(1,273,188)$ |
| Loss per share of common stock | \$ (0.32) | \$ (0.14) | \$ | (1.69) | \$ | (0.76) |
| Weighted average number of common shares outstanding | 2,408,307 | 1,669,336 |  | 2,260,599 |  | 1,669,336 |

## Note 4 - Inventories

Inventories are valued at the lower of cost (first in, first out method) or market for wholesale inventories. The retail inventory method is used for inventory in retail stores.

Inventories consist of:

|  | December 30, 1995 <br> (unaudited) | March 25, 1995 <br> (audited) |
| :--- | :---: | :---: |
| Wholesale <br> Retail | $\$ 1,205,069$ | $\$ 1,906,300$ |
|  | 915,298 | $1,240,007$ |
|  | $\$ 2,120,367$ | $\$ 3,146,307$ |

Reserves for slow-moving inventory as of December 30, 1995 and
March 25, 1995 were approximately $\$ 98,938$ and $\$ 40,224$, respectively.
Note 5 - Commitments, Contingencies and Other

## Legal Proceedings

During fiscal 1994, the Company disclosed irregularities in its revenue recognition practices which led to the restatement of the Company's financial statements for fiscal years ended September 30, 1989, 1990, and 1991, and the first quarter of fiscal 1992. As a result, nine class action securities complaints (the "lawsuits") were filed against the Company and certain other persons which were settled in January 1994. Pursuant to the settlement, the Company paid \$2,560,000 in cash in 1995 and issued $\$ 1,000,000$ in $7 \%$ cumulative convertible preferred stock. The preferred stock is convertible into common stock at a price of $\$ 5.20$ per share, and will be callable for five years. The preferred stock has been included in stockholders' equity at October 7, 1995 and at March 25, 1995. Stockholders who purchased CGI's shares between January 3, 1989 and May 7, 1992 have been included within the plaintiff class for purposes of the settlement.

CGI and certain of its former officers and directors were involved in a shareholders' derivative action filed in Delaware Chancery Court. The causes of action asserted included breach of fiduciary duty, breach of duty of care and trust of the Company's shareholders, gross negligence and mismanagement, as well as common law conspiracy and aiding and abetting. The court granted the Company's motion to dismiss by Opinion and Order dated May 2, 1995. The Company has instituted its own action in State Court in New Jersey against its former chief executive officer, Efriam Landa. The complaint was filed on May 4, 1995. Mr. Landa answered on October 16, 1995 and asserted counterclaims seeking (a) reimbursement of defense costs in the derivative action and related investigations by the Securities and Exchange Commission ("SEC") and the United States Attorney for the District of New Jersey and (b) damages for breach of his employment contract. No further action has been taken to date in this matter.

There are other lawsuits and claims pending against the Company which arose in the normal course of business. In the opinion of management, none of these actions are expected to have a material adverse effect on the Company's financial position.

## Note 6 - Income Taxes

Effective October 1993, the Company adopted SFAS 109, "Accounting for Income Taxes", which recognizes (a) the amount of taxes payable or refundable for the current year and (b) deferred tax liabilities and assets for the future tax consequences of events that have been recognized in an enterprise's financial statement or tax returns.

Income Tax expense (benefit) is calculated on a separate company basis between CGI and Corniche.

Note 7 - Acquisitions
On March 31, 1995 Corniche acquired seven retail stationery stores. The consideration paid totaled approximately $\$ 772,000$ and was paid substantially by way of the assumption of liabilities. The acquisition has been accounted for under the purchase method of accounting.

The results of operations of those stores from the date of acquisition have been included in the Company's consolidated statement of operations.

The assets acquired and liabilities assumed (in thousands) on acquisition are as follows:

| Fair value of assets acquired $\$ 0374$ |  |
| :--- | :--- |
| Goodwill | 772 |
| Cash paid | $(25)$ |
|  | $\$ 1, \overline{121}$ |

Note 8 - Stockholders Equity
Effective October 1, 1995 the Company declared a one-for-ten reverse stock spilt and all numbers of shares and share values stated herein reflect such reverse split unless otherwise noted.

During the forty weeks ended December 30, 1995 the Company sold 478,600 shares of common stock pursuant to an equity private placement through NWCM Limited at an aggregate purchase price of $\$ 957,200$ which resulted in net proceeds to the Company after commissions of $\$ 794,336$.

In addition the Company issued 25,000 shares of common stock to Trisec Holdings Ltd. for consultancy services in connection with the "Reverse Acquisition" (see Note 2) of Corniche on March 2, 1995.

## ITEM 2.

 MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS.The following discussion should be read in conjunction with the Unaudited Consolidated Financial Statements and notes thereto.

The results of operations for the forty weeks to December 31, 1994 relate to Corniche and its subsidiaries only. The results of operations of Corniche Group Incorporated have been included from March 2, 1995, the date of the Corniche acquisition.

The Company's functional currency is the British pound sterling. The average exchange rates used in converting pounds sterling to U.S. dollars was 1.5867 for the forty weeks to December 30, 1995 and 1.5144 for the corresponding period in 1994.

Results of Operations
Overview
The Company experienced large operating losses and net cash outflows from operating activities during the forty weeks to December 30, 1995 and in fiscal 1995 resulting in a significant reduction of working capital during that period and a stockholders deficiency of \$5,741,424 at December 30, 1995. This reduction in working capital has adversely affected operating performance, as both Chessbourne and TSCL have encountered much difficulty in replenishing inventory of key product lines. In addition, management has been unable to develop its retail activities or extend its "Style" and "Memo" brand product lines as planned by management due to lack of capital. While management had taken several steps towards improving future financial results and reducing the amount of cash used by operations (including relocation of its corporate facilities and reducing staffing levels and other operating expenses), a receivership proceeding involving the operating subsidiaries of the Company was commenced on February 7, 1996. The Company had been unsuccessful in its efforts to convert a significant portion of its bank debt to equity. Additionally, the Company had not achieved an interim financing to address the liquidity problems of its wholesale and retail stationery businesses. As a result receivers were appointed for the Company's UK operating subsidiaries-Chessbourne Limited and The Stationery Company Ltd.- by their primary bankers and secured lender, the Bank of Scotland, on February 7, 1996, and it is anticipated that the UK holding company-Corniche Distribution Limited-will be placed in receivership on February 28, 1996. The receiverships result in the loss of all of the Company's operations.

Notwithstanding the loss, the Company intends to continue in the retail stationery business by attempting to consummate an acquisition in the UK. In October 1995 the Company announced that it had reached agreement in principal to acquire a major stationery retailer in the UK subject to financing, due diligence and final documentation. Due diligence is now largely complete and the Company has signed legally binding heads of terms for an acquisition, subject only to financing and more complete documentation. The purchase price is expected to be approximately $\$ 17$ million, payable $\$ 12.5$ million in cash, $\$ 3$ million by a note, and $\$ 1$ million in shares of the Company's Common Stock. The Company believes that the acquisition target has achieved good profit and revenue growth in recent years and now trades from nearly 100 retail outlets throughout the UK, making it the country's largest specialist stationery retailer. Such retail outlets include certain of the former outlets of the Company, which were acquired by the acquisition target from the subsidiary's receiver on or about February 8, 1996.

The receivership not only removes all of the Company's operating assets, but also eliminates most liabilities (including over $\$ 5$ million in bank debt). The Company's liabilities exceeded its assets by approximately $\$ 5.4$ million at December 30, 1995. This significantly reduces the Company's stockholder equity deficiency to approximately $\$ 393,378$. While no assurances can be given that the Company will be able to raise the necessary financing or otherwise complete the proposed acquisition, management believes (based on continuing discussion with proposed investment bankers for the transaction) that this reduction in liabilities will assist in negotiating the financing required to complete the proposed acquisition.

In a related transaction, Brian Baylis and Susan Crisp, the chief executive officer and chief financial officer of the Company, who collectively own approximately $45 \%$ of the Company's common stock, have agreed to pledge their shares as collateral against the shortfall which will be incurred by the Bank of Scotland in the receivership proceeding. The Company is also issuing a 180-day note in the amount of approximately $\$ 75,000$ to settle certain claims involving its Corniche Distribution Limited subsidiary and the Bank of Scotland.

## Period to Period Comparison

While the Company's Statement of Operations included the results of its UK subsidiaries, as a "Loss From Discontinued Operations" line entry, Note 3 to the financial statements sets out a proforma statement of operations in detail. The following discussion and analysis of results should be read in conjunction with such proforma financial statements.

Net revenues in the forty weeks ended December 30, 1995 decreased by $\$ 3,940,836$ to $\$ 12,370,716$, a $24.16 \%$ decrease on the corresponding period in 1994. Net revenues in the twelve weeks ended December 30, 1995 decreased
by $\$ 2,470,702$ to $\$ 3,141,628$, a $44.02 \%$ decrease on the corresponding period in 1994. Such decreases in net revenues are due mainly to a shortage of key inventory lines, particularly in Chessbourne, which have been partially offset by increased net revenues from the Company's retail operations. The following table sets out the net revenues by category for the twelve and forty weeks to December 30, 1995 and the corresponding period in 1994:


Net revenues from wholesale activities in the twelve weeks to December 30, 1995 decreased by $\$ 2,773,265$ or $88.5 \%$ from the corresponding period in 1994 and by $\$ 5,422,719$ or $52.2 \%$ in the forty weeks to December 30, 1995.

The Company's inability to replenish inventory, particularly of key product lines, had a very significant impact on net revenues achieved, not least because some major customers are unwilling to purchase from the Company unless a complete product range is available. In addition the Company had to forego wholesale revenues through not being able, for part of the period, to pass on cost price increases to its customers. These problems were compounded by shortages of some paper products on the world market.

Net revenues from retail activities in the twelve weeks to December 30, 1995 increased by $\$ 302,563$ or $12.21 \%$ as compared to the corresponding period in 1994. Of this increase approximately $\$ 773,000$ was generated by stores opened in fiscal 1995 and the 7 stores acquired on March 31, 1995. These revenue increases were partially offset by lost revenues of approximately $\$ 395,000$ through the closure of underperforming stores. Stores trading in the twelve week period during both 1995 and 1994 suffered a decrease in net revenues of approximately $\$ 75,000$ in 1995 as compared to the corresponding period in 1994. Retail activity net revenues increased by $\$ 1,481,883$ or $25.04 \%$ in the forty weeks to December 30,1995 as compared to the corresponding period in 1994. This increase comprises approximately $\$ 2,324,000$ generated by new stores, approximately $\$ 387,000$ generated by stores trading in both 1995 and 1994 and lost revenues of approximately $\$ 1,229,000$ through the closure of underperforming stores.

Gross profit decreased by $\$ 564,112$ or $29.40 \%$ in the twelve weeks to December 30, 1995 and by $\$ 828,054$ or $17.83 \%$ in the forty weeks to December 30, 1995 as compared to the corresponding periods in 1994. The following table sets out gross profit by category for the twelve and forty weeks to December 30, 1995 and the corresponding period in 1994:

|  | 12 Weeks Ended 40 Weeks Ended December 30, December 31, December 30, 199519941995 |  |  | $\begin{gathered} \text { December } 31 \\ 1994 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: |
| Wholesale activities | \$ 52,975 | \$ 528,309 | \$ 408,612 | \$1,755, 882 |
| Retail activities | 1,301,732 | 1,390,510 | 3,407,535 | 2,888,319 |
| Total | \$1,354,707 | \$1, 918, 819 | \$3,816,147 | \$4,644, 201 |

Gross profit from wholesale activities as a percentage of net revenues decreased to $14.63 \%$ in the twelve weeks to December 30, 1995 as compared to $16.85 \%$ in the corresponding period in 1994 . The gross profit percentage in the forty weeks to December 30, 1995 decreased to $8.22 \%$ as compared to $16.89 \%$ in the corresponding period in 1994. Such decreases are primarily the result of cost price increases not being passed on to customers and an imbalance in the mix of product sold. Retail activity gross profit as a percentage of net revenues decreased for the twelve weeks to December 30, 1995 to $46.83 \%$ as compared to $56.14 \%$ for the corresponding period in 1994 and to $46.05 \%$ for the forty weeks to December 30, 1995 as compared to 48.81\% for the corresponding period in 1994.

Selling, general and administrative expenses for the twelve weeks to December 30, 1995 decreased by $2.04 \%$ or $\$ 40,737$ to $\$ 1,960,863$ as compared to the corresponding period in 1994 and increased by $28.21 \%$ or $\$ 1,559,254$ to $\$ 7,086,773$ in the forty weeks to December 30,1995 . The following table sets out selling, general and administrative expenses by business activity for the twelve and forty weeks to December 30, 1995 and the corresponding period in 1994:

Wholesale activities
Retail activities
Other
Total

| 12 Weeks Ended |  |
| :---: | :---: |
| $\begin{aligned} & \text { December } 30, \\ & 1995 \end{aligned}$ | $\begin{gathered} \text { December } 31 \\ 1994 \end{gathered}$ |
| \$ 263,286 | \$ 361,435 |
| 1,356,293 | 1,458,470 |
| 341, 284 | 181,695 |
| \$1,960,863 | \$2,001,600 |


| 40 Weeks Ended |  |
| ---: | ---: |
| December 30, |  |
| 1995 | December 31, |
|  | 1994 |

Retail activity selling, general and administrative expenses decreased by $7.01 \%$ or $\$ 102,177$ in the twelve weeks to December 30, 1995 as compared to the corresponding period in 1994. An increase of approximately $\$ 335,000$ results from the operation of new retail stores which was offset by a reduction in expenses of approximately $\$ 212,000$ as a result of the closure of stores and approximately $\$ 226,000$ in expenses incurred by those stores operated in both 1995 and 1994. Retail activity selling, general and administrative expenses increased by $\$ 1,314,495$ or $39.72 \%$ in the forty weeks to December 30, 1995 as compared to the corresponding period in 1994. Approximately $\$ 1,273,000$ of this increase results from the operation of new stores and approximately $\$ 505,000$ is the increase in expenses incurred by those stores operated in both 1995 and 1994. Such increases have been partially offset by a reduction in expenses of approximately $\$ 463,000$ as a result of the closure of stores.

The reverse acquisition of CGI on March 2, 1995 increased selling, general and administrative expenses in the twelve weeks to December 30, 1995 by approximately $\$ 59,000$ and by approximately $\$ 204,000$ in the forty weeks to December 30, 1995. The principal elements of these corporate expenses are insurance and professional fees.

As a result of the foregoing the Company recorded an operating loss of $\$ 606,156$ in the twelve weeks to December 30, 1995 as compared to an operating loss of $\$ 82,781$ in the corresponding period in 1994 and an operating loss of $\$ 3,370,626$ in the forty weeks to December 30, 1995 as compared to an operating loss of $\$ 883,318$ in the corresponding period in 1994.

Net interest expense in the twelve weeks to December 30, 1995 increased by $\$ 5,619$ to $\$ 151,676$ as compared to $\$ 146,057$ in the corresponding period in 1994. The increase in the forty weeks to December 30, 1995 was $\$ 110,505$ from the corresponding period in 1994. These increases are due primarily to increased utilization of bank credit lines generally throughout the group.

## Liquidity and Capital Resources

During the 40 weeks to December 30, 1995, there were net cash outflows from operating activities of $\$ 527,479$, which together with certain non-operating activities were financed by increased bank loans of \$232,375 and net proceeds from the issuance of common stock of $\$ 794,336$. This net cash outflow principally resulted from the Company's net loss and investments in corporate facilities and new stores. During the 40 weeks to December 30, 1995, the Company relied on revenues from sales, increased bank loans, net proceeds from the issuance of common stock and trade credit to meet its working capital requirements and other operating needs.

Although management has taken several steps to reduce the amount of cash used by operations, including rationalization of corporate facilities and reducing staffing levels and other operating expenses, the Company's operations could not provide sufficient internally generated cash flows to meet its projected requirements. To supplement the funding of its operations, the Company obtained net cash proceeds from a bridge loan of $\$ 250,000$ from an unaffiliated third party. In connection with this loan, the Company entered into an agreement to repay $\$ 300,000$ on November 30, 1995 and assigned a security interest to the lender in the Company's accounts receivable and inventory as collateral for the loan. Subsequently, in March 1995, the lender converted the loan into 150,000 shares of the Company's common stock and the collateral referred to above was released.

Simultaneously with the Company's acquisition of Corniche on March 2, 1995, NWCM Limited, a Hong Kong investment banker, agreed, on a staggered basis, to raise up to $\$ 5,000,000$ of new equity capital on a "best efforts" basis. The offer was limited to experienced, sophisticated investors who are "non-U.S. persons" under Regulation S of the United States Securities Act of 1993. An initial offer of 600,000 shares was made at a price of $\$ 2.00$ per share. Through the conclusion of the offering 528,600 of such shares were sold at an aggregate purchase price of $\$ 1,057,200$, which resulted in net proceeds to the Company after commissions of $\$ 894,336$. Pursuant to the transaction, the Company paid NWCM a fee of $\$ 50,000$. In addition, NWCM has received and will receive a sales commission of $10 \%$ and a non-accountable expense allowance equal to $2 \%$ of the aggregate purchase price of the stock sold. The Company has also agreed to indemnify NWCM for certain liabilities arising from the transaction. If through subsequent offerings, NWCM raises an aggregate of $\$ 5$ million, NWCM will be granted a warrant entitling it to purchase a number of shares equal to $10 \%$ of the shares sold, exercisable for five years commencing six months after completion of the offering. Further, the Company will pay NWCM or one of its affiliates $\$ 5,000$ per month for a period of one year, commencing 30 days after it has raised $\$ 5$ million in the aggregate, as retainer for general investment banking services. There can be no assurance that the Company will raise additional equity.

As a result of the operating losses incurred in the 40 weeks to December 30, 1995 and in fiscal 1995 and the consequential lack of capital, the Company's primary banker and secured lender in the UK, Bank of Scotland, appointed receivers to Chessbourne and TSCL on February 7, 1995. Additionally it is aniticipated that receivers will be appointed to Corniche, the UK holding company, on February 28, 1995.
completion of a contemplated acquisition and its ability to obtain
financing and consummate the acquisition. There can be no assurance given that the Company will obtain such short-term or long-term outside financing or complete the pending acquisition.
PART II - OTHER INFORMATION

## Item 1. LEGAL PROCEEDINGS

Reference is made to the legal proceedings described in Note 3 to the Unaudited Consolidated Financial Statements in Item 1 of this report.

Item 6. EXHIBITS AND REPORTS ON FORM 8-K
(a) Exhibits - none.
(b) The Company filed a report on Form 8-K on February 12, 1996 relating to a receivership proceeding involving the Company's UK operating subsidiaries.

## SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Dated: February 28, 1996
CORNICHE GROUP INCORPORATED

By: /s/ James Fyfe
James Fyfe
Chief Operating Officer and Assistant Secretary

By: /s/ Susan A.M. Crisp
Susan A.M. Crisp
Vice President, Finance and
Administration, Chief Financial Officer, Treasurer and Secretary

